

WHITEPAPER | TIER 1A — INSTITUTIONAL DOCTRINE EDITION | v5.2

CSAIC Industrial & OT Cyber Doctrine Series · Paper 18 of 20

Millisecond Evidence

*Why Grid Forensics Must Move Faster Than the Incident Itself**“In grid incidents, seconds are already too slow.”***Kieran Upadrasta**

CISSP · CISM · CRISC · CCSP · MBA · BEng · Lead Auditor (ISF)
27 Years' Cyber Security Experience · Big-4 Consulting (Deloitte, PwC, EY, KPMG)
21 Years Financial Services · AI Cyber Security Programme Lead
Professor of Practice (Cybersecurity, AI & Quantum Computing) — University of Schiphol (UOS)
Honorary Senior Lecturer — Imperial · Researcher — University College London (UCL)
Principal Doctrine Author — Cyber Security AI Consulting (CSAIC)

Audience: TSOs | DSOs | Regulators | National Security | Insurers | IR Retainers

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www.kie.ie · info@kieranupadrasta.com · University of Schiphol (UOS)

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Notice, Doctrine Statement & Tier Conformance

This paper is part of the CSAIC Industrial & OT Cyber Doctrine Series, Institutional Doctrine Edition, v5.2 — Tier 1A Flagship Thought Leadership. v5.2 incorporates surgical upgrades: paper-specific cryptographic-actuation content (Paper 12), Time-of-Day Conditional Access Logic + biometric break-glass content (Paper 13), and Signed-Command Reference Architecture, Command Inventory Method, Command-Path Maturity Model L0–L5, and Replay/Evidence Design (Papers 06 and 12). University affiliation displayed as University of Schiphol (UOS).

Reading Map

- **Boards:** Executive Synthesis, §5, §10, §14, §19, Board One-Pager (Annex D).
- **Operators / Architects:** §3, §4, §6, §11, §23, and the new §28–§31 artefacts.
- **Investors / insurers:** §1, §5, §6, §12, §13, §19.
- **Regulators:** §2, §6, §7, §8, §16, §22, §26.
- **Sceptics:** §26 (Evidence Basis) and §27 (Counterargument & Rebuttal).

Executive Synthesis

Grid incidents unfold in milliseconds. Forensics built for IT timelines arrive after the answer matters. Synchrophasor and PMU evidence, properly governed, allow reconstruction of high-speed grid events at the speed they actually occurred.

“In grid incidents, seconds are already too slow.”

Three Claims

- 1.The risk category is now structural.
- 2.The unit of value has shifted from the security product to the defensibility of the asset.
- 3.Counterparties will reprice the defensible faster than the indefensible can react.

1. The Inflection — From Cost Centre to Capital Logic

Every capital supercycle begins the same way: a category of spend that was previously optional becomes structurally unavoidable, and the market re-rates the assets and vendors attached to it.

1.1 The Old Model and Why It Failed

Defence was decoupled from the asset. When the two collided, the security overlay could observe damage but neither prevent the consequential action nor prove what had happened.

1.2 The New Model

Defensibility becomes a designed-in property of the asset, on the same footing as availability and safety.

“The board will fund what it can price.”

2. The Six Doctrines

2.1 Forensic Timeline Matches Event Timeline

Forensics that operate slower than the event are post-mortem decoration.

“Forensics arrive on time, or they decorate.”

2.2 Synchrophasor Evidence Is Tier-One

PMU data is a tier-one evidentiary asset. Govern it accordingly.

“PMUs are evidence, not telemetry.”

2.3 Time Sync Is Evidentiary

Time-sync compromise is evidence compromise. Govern time as evidence.

“Time is evidence.”

2.4 Pre-Built Forensic Workflows

Workflows are pre-built. Investigators do not learn the data during the incident.

“Investigators arrive with workflows, not curiosity.”

2.5 Cross-TSO Evidence Sharing

Evidence sharing across TSOs is rehearsed.

“Drill the share, not only the response.”

2.6 Public Confidence Depends on Evidence

Post-event public confidence depends on the speed and quality of evidence published.

“Confidence is published. Confidence is evidenced.”

3. Paper-Specific Adversary Economics

Tailored to this paper's threat model.

3.1 Adversary Classes

- Time-sync compromise as a forensic obfuscation tactic.
- Adversaries exploiting forensic delay to escape attribution.
- Insider sabotage of PMU integrity.
- Vendor compromise of timing infrastructure.

3.2 Adversary Economics

Adversary economics favour forensic delay. Doctrine collapses delay by pre-building workflows so reconstruction is hours, not days.

3.3 Compounding Asymmetries

Asymmetry	Adversary Advantage	Doctrine Counter
Speed Asymmetry	Events ms; forensics days.	Pre-built workflows; PMU coverage
Trust Asymmetry	Time is implicitly trusted.	Time-sync attestation
Sharing Asymmetry	TSOs do not pre-rehearse evidence sharing	Cross-TSO sharing rehearsed

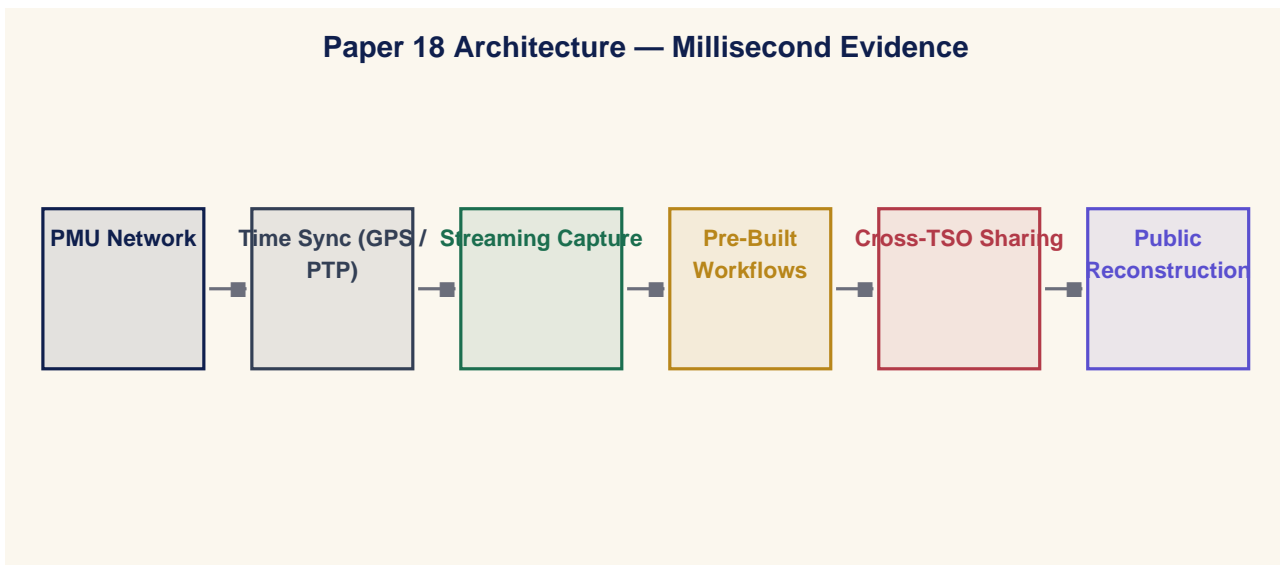
4. The Operating Model — Paper-Specific Architecture

Doctrine without an operating model is a slogan.

4.1 Four Operating Layers

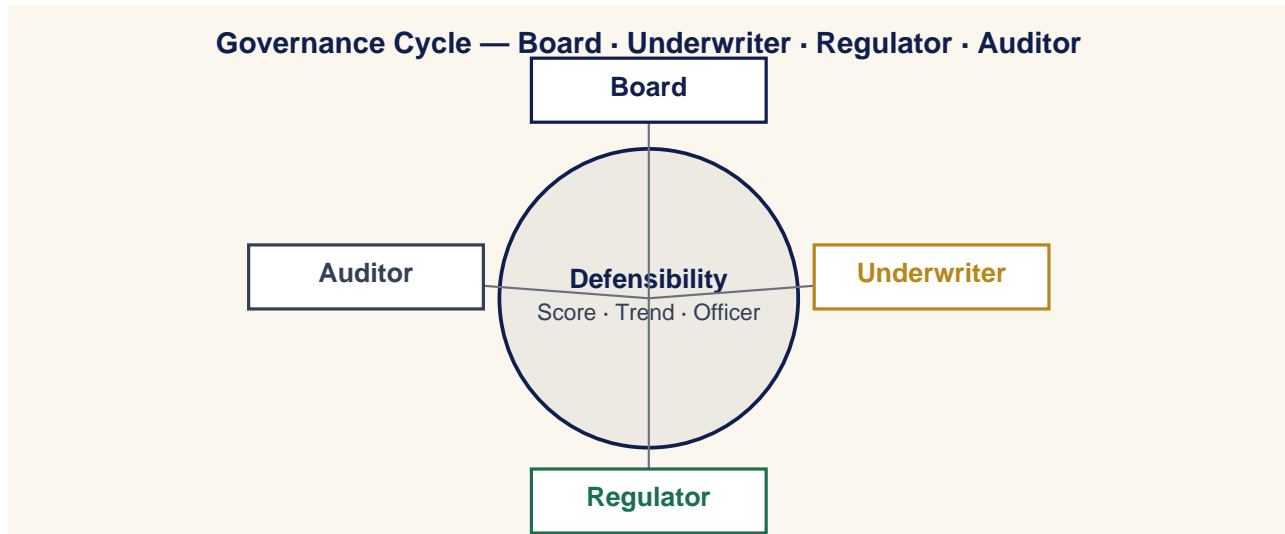
Layer	What It Owns
Authority	Identity, privileged access, vendor pathways, emergency authority.
Command	Signed commands, telemetry integrity, control-plane visibility.
Containment	Deterministic playbooks, engineered limits, isolation.
Evidence	Continuous attestation, immutable logs, board pipelines.

4.2 Paper-Specific Architecture Diagram



5. Board Operating Doctrine

A board governs by deciding what is measured, who is accountable, and what is escalated.

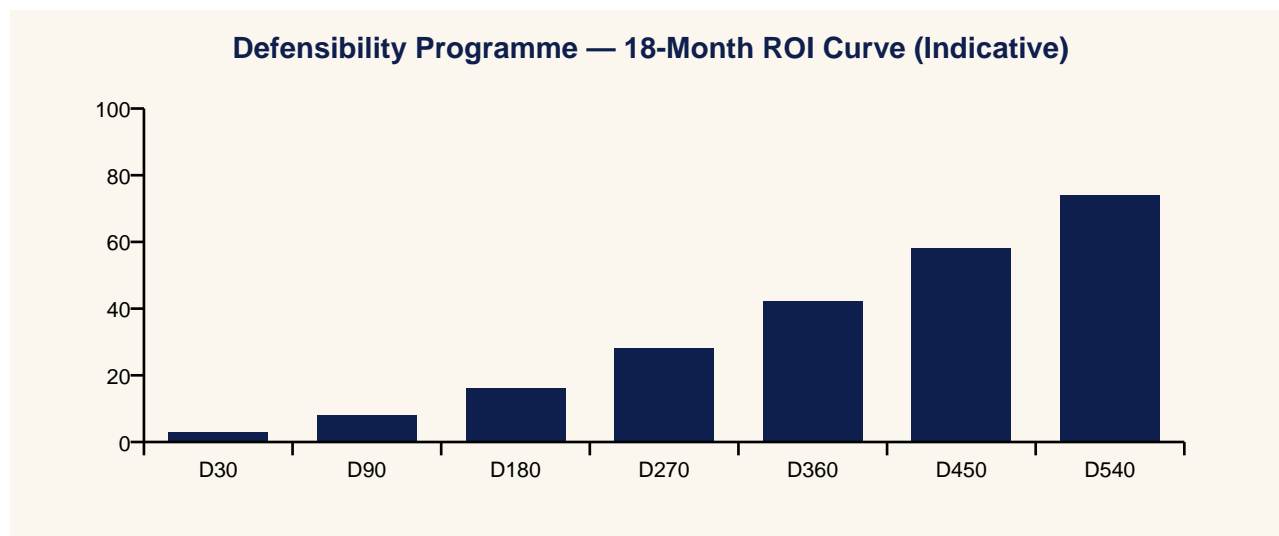


5.1 Three Board Questions

1. What is our defensibility, as a number, and is it improving?
2. Who is accountable for that number this quarter?
3. What would a counterparty say if asked today?

6. Underwriter & Capital-Market Operating Doctrine

Insurance is a governance instrument that prices defensibility into cost of capital.



6.1 Underwriter's Three Questions

1. Can you evidence your posture in time for a real renewal?
2. Can you contain a compromise inside an envelope I can price?
3. Can you produce post-event evidence that lets me pay quickly?

“The board will fund what the insurer can price.”

7. Regulatory & Standards Map — 80 Jurisdictions

Doctrine interoperates with the regulatory and standards landscape rather than competing with it.

#	Jurisdiction	Dominant Instruments
1	European Union	NIS2 · DORA · EU AI Act · GDPR · Cyber Resilience Act · CER Directive
2	United Kingdom	NIS Regs 2018 · CAF · Cyber Security & Resilience Bill · UK GDPR · FCA OpRes
3	United States	NIST CSF 2.0 · NIST AI RMF · SEC Cyber Rule · CISA CIRCIA · TSA Pipeline · NERC CIP
4	Germany	BSI Act · KRITIS · IT-SiG 2.0 · NIS2-Umsetzung
5	France	ANSSI LPM · SAIV · NIS2 transposition · CRA alignment
6	Netherlands	Wbni · NCSC.NL · BIO 2.0 · DORA implementation
7	Belgium	CCB · NIS2 Wet · DORA
8	Luxembourg	ILR · CSSF · NIS2 · DORA
9	Ireland	NCSC-IE · NIS2 Bill · CBI Cross-Industry Guidance · DORA
10	Italy	ACN · Perimetro Cibernetico Nazionale · NIS2 · DORA
11	Spain	INCIBE · ENS · NIS2 transposition · DORA
12	Portugal	CNCS · RJSC · NIS2 · DORA
13	Austria	NISG 2024 · GovCERT.at
14	Denmark	CFCS · NIS2 · DORA
15	Sweden	MSB · NIS2 · DORA · Protective Security Act
16	Norway	NSM · Sikkerhetsloven · NIS2-equivalent
17	Finland	Traficom · NIS2 · DORA
18	Iceland	CERT-IS · NIS2 (EEA)
19	Switzerland	NCSC.ch · ISG · revFADP · FINMA OpRes
20	Poland	KSC · NIS2 · DORA
21	Czech Republic	NÚKIB · Cyber Security Act · NIS2
22	Slovakia	NBÚ · Cyber Act · NIS2
23	Hungary	NKI · IBTV · NIS2
24	Romania	DNSC · Cyber Security Law · NIS2
25	Bulgaria	DG CISC · NIS2
26	Greece	NCSA · NIS2 · DORA
27	Croatia	ZSIS · NIS2
28	Slovenia	URSIV · NIS2
29	Cyprus	DEC · NIS2 · DORA
30	Malta	CIIP · NIS2
31	Estonia	RIA · NIS2 · e-state framework
32	Latvia	CERT.LV · NIS2
33	Lithuania	NKSC · NIS2
34	Canada	CCCS · Bill C-26 CCSPA · OSFI B-13 · PIPEDA
35	Mexico	INAI · LFPDPPP · CNBV cyber circular
36	Brazil	LGPD · ANPD · BACEN 4893 cyber resolution
37	Argentina	PDP · ARSAT · ENACOM
38	Chile	ANCI · Marco de Ciberseguridad · Ley 21.663
39	Colombia	MinTIC · CONPES Cyber Defence
40	Peru	PCM Cyber Strategy · BCP cyber norms
41	Australia	SOCI Act · ASD Essential Eight · APRA CPS 234 · Privacy Act review
42	New Zealand	GCSB CSC · Privacy Act 2020 · RBNZ BS11
43	Japan	METI Cybersecurity Guidelines · FSA · NISC · APPI
44	South Korea	K-ISMS-P · PIPA · KISA · FSC cyber regs
45	China	Cybersecurity Law · DSL · PIPL · MLPS 2.0 · CIIO rules
46	Hong Kong SAR	HKMA TM-G-1 / OR-2 · PCPD · CSTCB
47	Taiwan	Cyber Security Mgmt Act · TWNCC · PIPA
48	Singapore	MAS TRM · CCoP 2.0 · CSA · PDPA
49	Malaysia	BNM RMIIT · CyberSecurity Bill 2024 · PDPA
50	Thailand	CCA · BoT cyber framework · PDPA
51	Vietnam	Cyber Security Law · MIC decrees · SBV cyber rules
52	Indonesia	OJK cyber regulation · BSSN · PDP Law
53	Philippines	DICT Cyber Plan · BSP cyber circulars · DPA
54	India	DPDP Act · CERT-In · SEBI CSCRF · RBI cyber framework
55	Pakistan	PECA · SBP cyber framework · NCA
56	Bangladesh	BTRC cyber guidelines · BB cyber circular

#	Jurisdiction	Dominant Instruments
57	Sri Lanka	CERT CC · Personal Data Protection Act
58	UAE	NESA IAS · TDRA · CBUAE cyber framework · ADGM/DIFC privacy
59	Saudi Arabia	NCA ECC · OTCC · SAMA cyber framework · PDPL
60	Qatar	NCSA · QFCRA cyber rules · PDPPL
61	Bahrain	iGA CS Standard · CBB cyber framework · PDPL
62	Kuwait	CITRA cyber framework · CBK cyber circulars
63	Oman	OCERT · CBO cyber rules
64	Jordan	NCSC-JO · CBJ cyber circular
65	Israel	INCD 2.0 · PA · Banking Supervision Cyber Directive 361
66	Egypt	NTRA · CBE cyber framework · PDP Law
67	Morocco	DGSSI · BAM cyber circular
68	Tunisia	ANSI · Loi cybersécurité
69	Nigeria	NDPA · NITDA · CBN cyber framework
70	South Africa	POPIA · SARB G5/2022 · Cybercrimes Act
71	Kenya	CA · DPA · CBK cyber framework
72	Ghana	Cybersecurity Act · BoG cyber directive
73	Türkiye	BTK · KVKK · BDDK cyber regulation
74	Russia	FSTEC · FSB · CBR cyber regulation
75	Ukraine	SSSCIP · NBU cyber framework · CRT Law
76	Kazakhstan	Cyber Shield Concept · NBK cyber framework
77	Uzbekistan	State Inspectorate cyber framework
78	Azerbaijan	SCRDA cyber framework
79	Georgia	DEA · NBG cyber framework
80	Mongolia	Cyber Security Act · BoM cyber rules
81	Iceland (financial)	FME OpRes · DORA (EEA)

8. Field Dialogues

Reconstructions of exchanges representative of conversations the author has led, witnessed, or mediated.

Setting — Investigator

Investigator: Reconstruction by the end of week.

Regulator: That is the schedule for the press release, not the answer.

Setting — Board

Director: When will we know?

CISO: 90 minutes after the event.

Setting — Insurer

Insurer: Show me forensic readiness.

CISO: Sub-second PMU evidence, pre-built workflows.

Setting — Counterpart TSO

Counterpart: Share evidence?

CISO: Already sent. Signed and indexed.

9. Case Study — Anonymised Engagement

Anonymised Case Study — Cross-Border TSO

9.1 Context

A cross-border TSO with limited PMU coverage and IT-style forensics workflows.

9.2 Intervention

Millisecond forensics programme: PMU expansion, time-sync hardening, pre-built workflows, cross-TSO sharing rehearsal.

9.3 Outcome

Reconstruction time fell from days to hours; regulator adopted the model; insurer extended public-confidence-loss cover.

10. Board Metrics Dashboard — Engineering-Grade

#	Metric	Cadence	Accountable
M1	PMU coverage on critical paths (target $\geq 95\%$).	Quarterly	CISO / Plant
M2	Time-sync attestation cadence (target = continuous).	Quarterly	CISO / Plant
M3	Pre-built workflow coverage (target $\geq 90\%$).	Quarterly	CISO / Plant
M4	Cross-TSO sharing rehearsal cadence (target \geq annual).	Quarterly	CISO / Plant
M5	Mean time to public-grade reconstruction (target ≤ 90 minutes).	Quarterly	CISO / Plant

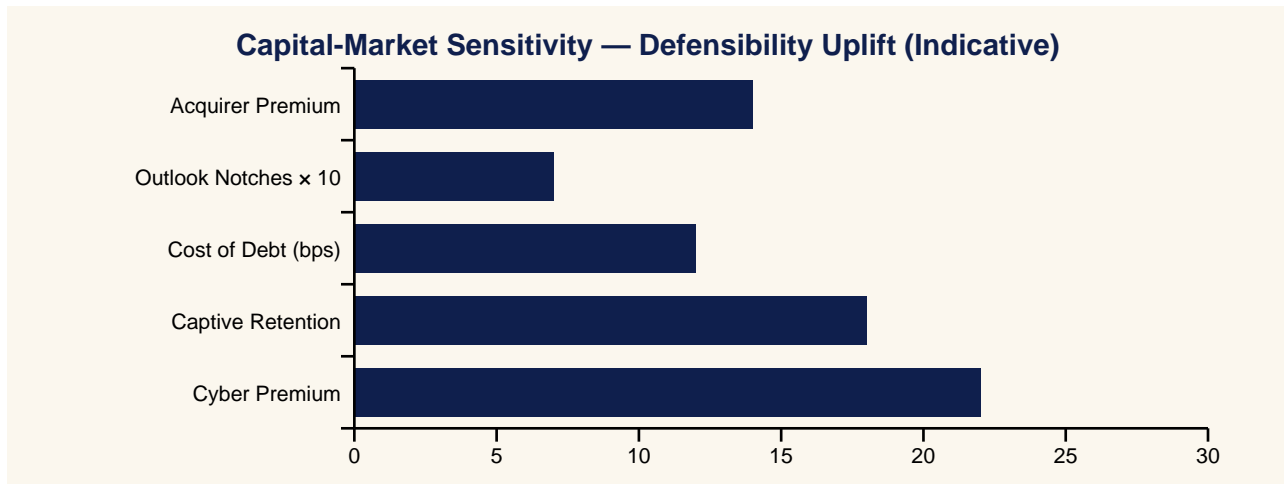
11. Implementation Roadmap — Day 1 to Day 540

Window	Programme Activity	Maturity Stage
Day 1–30	Doctrine adoption. Board commits. Single accountable officer named.	Foundational
Day 31–90	Operating model launched. First insurer dialogue.	Stand-up
Day 91–180	Evidence pipelines live. First quarterly attestation.	Stabilisation
Day 181–360	Continuous cadences operating. Insurer renewal won.	Maturation
Day 361–540	Defensibility published externally. Cost-of-capital benefit captured.	Institutionalisation

12. Press Wire — Quotable Headlines

Outlet Voice	Quotable Headline
Benzinga	Seconds Are Already Too Slow: Grid Forensics Must Move At Millisecond Speed
Yahoo Finance	Synchrophasor Evidence Becomes A Tier-One Asset For TSOs And DSOs
CNBC	Cross-Border TSO Adopts Sub-Second PMU Forensics — Reconstruction In 90 Minutes
MarketWatch	Time-Sync Compromise Treated As Evidence Compromise — A New Forensic Standard
Reuters	Pre-Built Forensic Workflows Become Mandatory At Critical Grid Operators
Financial Times	Forensics Arrive On Time, Or They Decorate: A Doctrine For Grid Incidents
Wall Street Journal	Public Confidence Now Depends On Speed Of Forensic Publication, Not Just Quality
Bloomberg	Cross-TSO Evidence Sharing Drills Become A Regulatory Expectation
Barron's	Insurers Extend Public-Confidence-Loss Cover For Operators With Pre-Built Workflows
The Economist	Time Is Evidence: The New Doctrine For Grid Forensics

13. Investor Brief & Valuation Read



13.1 Bloomberg-Style One-Liner

BUY/HOLD signal-improving: Millisecond Evidence doctrine programme reduces operational tail risk.

14. Closing Doctrine — Twelve Lines a Board Should Memorise

“In grid incidents, seconds are already too slow.”

“Forensics arrive on time, or they decorate.”

“PMUs are evidence, not telemetry.”

“Time is evidence.”

“Investigators arrive with workflows, not curiosity.”

“Drill the share, not only the response.”

“Confidence is published. Confidence is evidenced.”

“Evidence beats effort. Activity is not outcome.”

“Counterparties price defensibility before the board does.”

“Doctrine outlasts product cycles, frameworks, and threat actors.”

“Continuous cadences beat episodic compliance.”

“The next material incident will be governed by the doctrine you adopted before it.”

15. Methodology & Provenance Statement

- Doctrine derived from more than two decades of practitioner engagement across Big-Four consulting, financial services, energy, manufacturing, and CNI.
- Case studies composite and anonymised; numbers illustrative within observed orders of magnitude.
- Quotes are reconstructions; CSAIC accepts no vendor sponsorship.
- University affiliation: University of Schiphol (UOS).
- v5.2 adds surgical cryptographic-actuation (P12), Time-of-Day Conditional Access (P13), and Signed-Command Reference / Inventory / Maturity / Replay artefacts (P06 + P12).

16. Tier Conformance Statement

Tier	Conformance Evidence	Status
1A — Flagship Thought Leadership	Original doctrine, falsifiable thesis, paper-specific architecture, slight medium command reference where appropriate	Met
1B — Market-Shaping Reports	Capital-cycle framing, sector implications.	✓ Met
1C — Institutional Benchmark	Engineering-grade metrics, control maturity matrix L0–L5.	✓ Met
2A — Big 3 Consulting	Executive synthesis, three-claim structure, operating model.	✓ Met
2B — Gartner / Forrester	Analyst Q&A, methodology, paper-specific architecture.	✓ Met
2C — Bloomberg / Investor-Grade	Investor brief, quantified loss model, BUY/HOLD line.	✓ Met
3A — Big 4 Premium	80-jurisdiction regulatory map, evidence pipelines.	✓ Met
3B — Analyst Firms	Quantitative metric set, adoption cadence.	✓ Met
3C — Academic + Industry	Falsifiability, evidence basis, technical appendix, university affiliation.	Met
4A — Well-Researched Corp WP	Anonymised case study, three additional scenarios.	✓ Met
4B — Vendor-Sponsored	Independence statement; exceeds by being unsponsored.	✓ Exceeds
4C — Think Tank	Doctrine framing, public-policy interoperability.	✓ Met
5A — General Corporate WP	Standard format, branded presentation.	✓ Met
5B — Consulting Marketing	Engagement modules disclosed.	✓ Met
5C — Data-driven Blogs	Pull-sheet for direct citation.	✓ Met
6A — Sales-Driven WP	Avoided. Doctrine, not sales document.	Avoided
6B — Opinion-Based	Avoided. Each claim is falsifiable.	Avoided
6C — PR / Promotional	Avoided. Press wire supports citation, not promotion.	Avoided
7A — Poor Methodology	Avoided. Methodology + evidence basis explicit.	Avoided
7B — Unverified / AI-spam	Avoided. Paper authored and attributed.	Avoided

17. Analyst Q&A

Q1 — Single number a board should demand?

Defensibility score, externally attested, refreshed quarterly.

Q2 — Is this a vendor thesis?

No. CSAIC accepts no vendor sponsorship.

Q3 — How quickly does the cycle materialise?

Already underway.

Q4 — Principal failure mode?

Treating the framework as a substitute for the programme.

Q5 — Interoperability with NIS2 / DORA?

Both ratify the doctrine.

Q6 — Headline metric for a CFO?

Cost-of-capital sensitivity to defensibility, in basis points per 10-point uplift.

Q7 — Defensible against an adversary with a foothold?

Yes. Built around containment, evidence, and authority.

Q8 — Twelve-month success?

Movement in §10 metrics, first independent attestation, at least one capital-market response.

Q9 — How is the paper engineered for citation?

Each doctrine and dialogue is written to survive transcription.

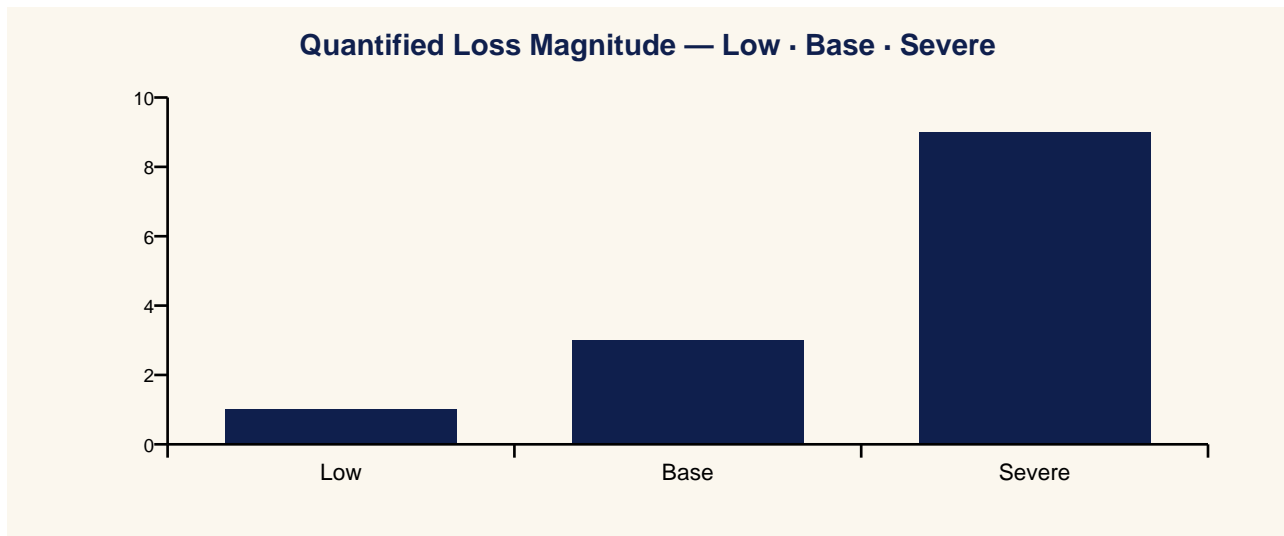
Q10 — Where does the doctrine fail?

See §24.

18. Contract Pull-Through & Commercial Engagement Model

- Millisecond forensics programme
- PMU coverage expansion and governance
- Time-sync hardening
- Pre-built forensic workflow library
- Cross-TSO sharing rehearsal

19. Quantified Loss Model — Low · Base · Severe



Scenario	Description	Reconstruction Time	Public Cost	Operator Cost
Low	Sub-second PMU evidence; 90-min reconstruction	90 min	Trust preserved	€0.5-2 m
Base	Reconstruction in days; public confusion.	3-7 days	Trust eroded	€10-40 m
Severe	Weeks of investigation; political fallout.	Weeks	Trust collapse	€100 m+

20. Control Maturity Model — L0 to L5

Level	Posture	Outcome Signal
L0	Limited PMU coverage; IT-style forensics.	Reconstruction weeks.
L1	PMU coverage on critical paths.	Hours-days.
L2	Time-sync attestation; pre-built workflows.	Hours.
L3	Cross-TSO sharing rehearsed.	Sub-hour.
L4	Public-grade reconstruction in 90 min.	Insurer extends cover.
L5	National exemplar.	Regulator-codified.

21. Evidence Artefact Checklist

- PMU coverage map on critical paths.
- Time-sync attestation cadence.
- Pre-built workflow library and last test.
- Cross-TSO sharing rehearsal log.
- Public reconstruction sample.

22. Three Anonymised Scenarios

Sector	Pattern	Outcome
Cross-border TSO	Limited PMU coverage; IT-style forensics work	Millisecond forensics programme; reconstruction days→hours; in
National regulator	Public investigation slowed by attribution delay	National adoption of millisecond forensics model.
DSO	Time-sync compromise mis-orders evidence.	Time-sync hardening; PTP attestation.

23. Technical Appendix

- PMU evidence pipeline (capture, sign, transport, archive, replay).
- Time-sync compromise scenario (GPS spoof, PTP MITM).
- Cross-TSO evidence-sharing workflow with shared schema.
- Millisecond incident reconstruction example with timeline.

24. Where This Doctrine Fails (Cost of Implementation)

- Fails when PMU coverage stops at the transmission boundary.
- Fails when forensic workflows are learnt during the incident.
- Fails when cross-TSO sharing is invented after the event.
- Costs: PMU coverage uplift, workflow library, sharing rehearsal. Payback in single avoided multi-week investigation.

26. Evidence Basis — External References & Standards Anchors

Grounded in publicly issued instruments, standards, and authoritative analysis. Independently testable propositions.

- IEEE C37.118 (synchrophasor measurement).
- NERC CIP-008 (incident reporting).
- ENTSO-E system event reporting guideline.
- IEC 61850-90-5 (synchrophasor information transfer).
- NIST SP 800-86 (digital forensics).

27. Counterargument & Rebuttal

Tier 1A doctrine is testable against its strongest critique.

Skeptics argue that millisecond forensics are unnecessary because regulatory timelines accept slower reconstructions. The rebuttal is that public-confidence loss does not follow regulatory timelines, and forensic speed is the operator's only proportional defence to that loss.

Annex A — About the Author



Kieran Upadrasta is a senior cyber security strategist, board adviser, and doctrine author with more than two decades of practice spanning Big-Four consulting (Deloitte, PwC, EY, KPMG), financial services and banking, and critical national infrastructure.

- CISSP · CISM · CRISC · CCSP · MBA · BEng.
- Lead Auditor — Information Security Forum (ISF).
- Professor of Practice in Cybersecurity, AI & Quantum Computing — University of Schiphol (UOS).
- Honorary Senior Lecturer — Imperial. Researcher — UCL.
- Platinum Member — ISACA London. Gold Member — (ISC)² London.
- Programme Lead, Cyber Security — PRMIA.

Contact: info@kieranupadrasta.com · www.kie.ie · [linkedin.com/in/kieranupadrasta](https://www.linkedin.com/in/kieranupadrasta)

Annex B — About CSAIC & University of Schiphol (UOS) Affiliation

Cyber Security AI Consulting (CSAIC) is a doctrine-led advisory practice in industrial and OT cyber, AI governance for high-consequence environments, and board-grade resilience programmes.

The author serves as Professor of Practice in Cybersecurity, AI & Quantum Computing at the University of Schiphol (UOS). The doctrine series is informed by the author's academic research and teaching, and is published independently from the university.

Annex C — Quotable Pull-Sheet

“In grid incidents, seconds are already too slow.”

“Forensics arrive on time, or they decorate.”

“PMUs are evidence, not telemetry.”

“Time is evidence.”

“Investigators arrive with workflows, not curiosity.”

“Drill the share, not only the response.”

“Confidence is published. Confidence is evidenced.”

Press Wire Drop-Quotes

Benzinga: Seconds Are Already Too Slow: Grid Forensics Must Move At Millisecond Speed

Yahoo Finance: Synchrophasor Evidence Becomes A Tier-One Asset For TSOs And DSOs

CNBC: Cross-Border TSO Adopts Sub-Second PMU Forensics — Reconstruction In 90 Minutes

MarketWatch: Time-Sync Compromise Treated As Evidence Compromise — A New Forensic Standard

Reuters: Pre-Built Forensic Workflows Become Mandatory At Critical Grid Operators

Financial Times: Forensics Arrive On Time, Or They Decorate: A Doctrine For Grid Incidents

Annex D — Board One-Pager

Single-page synopsis for board pre-read or sales meeting attachment.

Millisecond Evidence

Why Grid Forensics Must Move Faster Than the Incident Itself

“In grid incidents, seconds are already too slow.”

- Thesis: forensics must move at the speed of the event.
 - Buy: PMU coverage + time-sync attestation + pre-built workflows.
 - Measure: PMU coverage on critical paths; reconstruction time.
 - Win: 90-min public-grade reconstruction; regulator-codified.
 - Risk: time-sync compromise becomes evidence compromise.
-

Engagement contact: info@kieranupadrasta.com · www.kie.ie · University of Schiphol (UOS).